



West Yorkshire and Harrogate
Health and Care Partnership



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Developing Our Five Year Strategy

West Yorkshire Joint Scrutiny
Committee
10 September 2019

Background

- West Yorkshire and Harrogate is a partnership of NHS, local government, and other organisations. We work together on issues that partners agree it makes sense to do so.
- We have 3 tests for joint working:
 - Can we achieve better outcomes for people be working at scale?
 - Can we use the partnership as a way of sharing best practice?
 - Are there any complex (wicked) issues that make sense to work on together?
- There are two drivers for the five year strategy:
 - Our ‘next steps’ document is over 18 months old. Since that point the scale of our work and ambition has increased.
 - The NHS Long Term Plan sets out a range of ambitions for NHS partners – this document responds to those.



High level approach

- There is good alignment between the long term plan and our regional ambitions, as we set out in our 'Next Steps' document last January. This is a continuation of the direction we are moving in and potentially a useful accelerant;
- The long term plan is a framework not a blueprint. There is flexibility for us to tailor our response to local needs and priorities;
- The strategy will be ours: It will articulate our collective ambitions for the people of West Yorkshire and Harrogate and it will remain true to our model of distributed leadership, subsidiarity and democratic accountability;
- The plan is partial – the integration between health and care is vital and we await the publication of the social care green paper;
- We continue to focus on collaboration to improve outcomes locally – working better together at every level and putting the person at the centre of all we do.



Programme structure = plan structure

Improving Population Health

- Preventing ill health
- Health inequalities
- Wider determinants of health and wellbeing, e.g. housing, poverty
- Personalised Care

Priority areas for improving outcomes

- Cancer
- Mental Health, Learning Disabilities and Autism
- Children and young people
- Carers
- Maternity

System change and integration

- Primary and community care
- Urgent and emergency Care
- Improving planned care and reducing variation
- Hospitals working together

Enablers

- Harnessing the power of communities
- Workforce
- Digital
- Capital and estates (buildings)
- Leadership and OD
- Population health management capability
- Finance
- Innovation and Improvement
- Commissioning



Community conversations

- **Community conversations in our six places have influenced our Plan.**
- We continue to talk to people about WY&H work, such as cancer, mental health, maternity, planned care.
- We have public members on our programme boards.
- Healthwatch engagement (May-June 2019):
 - 1800 conversations, surveys, focus groups, such as those with mental health conditions; dementia and carers.



Status of this draft and next steps

- First draft document. Sharing it early to engage.
- Want to engage further in place and with partners across WY&H
- Some of the programme content is still variable – need to improve clarity on 5 year ambitions
- Strengthen prevention, inequalities, wider determinants focus
- Increase the sense of ‘our plan’ - reflect what is unique and distinct about West Yorkshire and Harrogate.
- Identify a small number of big/ wicked issues that we want to tackle over the course of the 5 year period – for example reducing variation in healthy life expectancy between deprived and more affluent populations.



Development and publication timeline

